

City of Oakley  
10 Year Plan  
For Inclusion in the  
FY 2014-15  
City Budget

(Dollars in Thousands)															
Description	General Character	Actual	Actual	Projected	Proposed										Total
		11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	14/15-23/24
<b>General Purpose Revenues</b>															
Property Taxes	Recurring	\$1,773	1,914	\$1,900	<b>\$2,043</b>	\$2,145	\$2,252	\$2,365	\$2,483	\$2,607	\$2,738	\$2,875	\$3,018	\$3,169	25,697
PT in Lieu of VLF	Recurring	1,803	1,793	1,862	<b>2,002</b>	2,102	2,207	2,318	2,433	2,555	2,683	2,817	\$2,958	\$3,106	25,181
State Prop 1A Loan/Repayment w/2% int.	On Occasion		473												0
Sales & Use Tax	Recurring	1,590	1,617	1,450	<b>1,475</b>	1,549	1,626	1,707	1,793	1,883	1,977	2,075	\$2,179	\$2,288	18,552
Motor Vehicle In-Lieu Fees	Recurring	18	19	16	<b>0</b>	0	0	0	0	0	0	0	\$0	\$0	0
Trans. Occupancy Tax (TOT)	Recurring	165	196	192	<b>195</b>	205	215	226	237	249	261	274	\$288	\$303	2,453
Real Property Transfer Tax	Recurring	110	137	125	<b>131</b>	138	145	152	160	168	176	185	\$194	\$204	1,651
Franchise Fees	Recurring	1,028	1,115	1,187	<b>1,243</b>	1,305	1,370	1,439	1,511	1,586	1,666	1,749	\$1,836	\$1,928	15,634
Business License Tax	Recurring	107	107	107	<b>107</b>	109	111	114	116	118	120	123	125	128	1,172
Traffic Fines	Recurring	123	155	125	<b>128</b>	134	141	148	156	163	172	180	\$189	\$199	1,610
Interest Income	Recurring	36	21	50	<b>82</b>	134	175	185	195	195	195	210	\$210	\$225	1,806
<b>Subtotal General Purpose</b>		<b>6,753</b>	<b>7,547</b>	<b>7,014</b>	<b>7,406</b>	<b>7,821</b>	<b>8,243</b>	<b>8,653</b>	<b>9,083</b>	<b>9,524</b>	<b>9,987</b>	<b>10,488</b>	<b>10,999</b>	<b>11,549</b>	<b>93,755</b>
<b>Fee/Reimbursement Revenues</b>															
Building Permits/Plan Check/Rental Inspections	Recurring	614	816	850	<b>733</b>	754	863	889	1,145	1,179	1,215	1,251	1,289	1,327	10,646
Engineering Fees	Recurring	9	10	20	<b>20</b>	21	22	23	24	26	27	28	30	31	252
Planning Fees	Recurring	10	11	10	<b>11</b>	12	12	13	13	14	15	16	16	17	140
Law Enforcement Fees/Reimbursement Revenues	Recurring	61	27	80	<b>89</b>	92	94	97	100	103	106	109	113	116	1,020
Recreation Fees	Recurring	80	71	50	<b>54</b>	56	59	62	65	68	72	75	79	83	673
City Admin Fees	Recurring	226	306	430	<b>242</b>	249	285	294	628	640	651	663	676	689	5,017
Interfund Cost Recoveries (operations)	Recurring	4,863	5,359	4,766	<b>5,223</b>	5,594	6,007	6,445	6,965	7,564	8,203	8,884	9,609	10,366	74,859
Interfund Cost Recoveries (charging grant funds)	one-time	16	21	14	<b>14</b>										14
Other Miscellaneous Fees & Charges	Rec & one-time	134	107	73	<b>73</b>	75	77	80	82	85	87	90	92	95	837
<b>Subtotal Fee/Reimbursement Revenues</b>		<b>6,013</b>	<b>6,728</b>	<b>6,293</b>	<b>6,458</b>	<b>6,853</b>	<b>7,421</b>	<b>7,903</b>	<b>9,024</b>	<b>9,679</b>	<b>10,375</b>	<b>11,116</b>	<b>11,904</b>	<b>12,724</b>	<b>93,458</b>
<b>Total General Operating Revenues</b>		<b>12,766</b>	<b>14,275</b>	<b>13,307</b>	<b>13,864</b>	<b>14,674</b>	<b>15,664</b>	<b>16,556</b>	<b>18,107</b>	<b>19,203</b>	<b>20,363</b>	<b>21,605</b>	<b>22,903</b>	<b>24,274</b>	<b>187,213</b>
<i>Release of Dutch Slough Fund Balance Reserves</i>	one-time	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Proceeds from the Sale of Property</i>	one-time														
<b>Total Sources of Funds</b>		<b>12,766</b>	<b>14,275</b>	<b>13,307</b>	<b>13,864</b>	<b>14,674</b>	<b>15,664</b>	<b>16,556</b>	<b>18,107</b>	<b>19,203</b>	<b>20,363</b>	<b>21,605</b>	<b>22,903</b>	<b>24,274</b>	<b>187,213</b>

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		11/12	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	14/15-23/24
<b>Department Expenses</b>															
City Council	Recurring	60	62	59	61	62	64	65	67	68	71	72	74	75	679
Elections	Recurring	0	17	0	25	0	27	0	29	0	31	0	34	0	146
City Manager	Recurring	395	381	394	400	420	441	463	556	584	613	644	676	710	5,507
Economic Development	Recurring	112	153	162	165	173	182	191	261	274	287	302	317	333	2,483
Community Outreach	Recurring	38	66	88	90	95	99	104	109	115	121	127	133	140	1,132
Human Resources	Recurring	16	32	14	67	70	74	78	81	86	90	94	99	104	843
Maintenance Custodial	Recurring	43	46	48	49	51	54	57	60	63	66	69	72	76	616
City Clerk	Recurring	177	234	214	224	235	247	259	332	349	366	385	404	424	3,226
Finance	Recurring	471	527	553	551	579	607	638	740	777	816	856	899	944	7,407
Information Technology	Recurring	217	214	238	221	232	244	256	269	282	296	311	327	343	2,780
Public Safety	Recurring	7,568	7,168	8,290	8,616	9,047	9,749	10,237	10,748	11,536	12,113	12,718	13,604	14,284	112,652
City Attorney	Recurring	262	214	225	205	215	226	237	249	262	275	288	303	318	2,578
Animal Control	Recurring	189	191	194	198	208	218	229	241	253	265	279	293	307	2,490
Planning	Recurring	343	299	343	305	320	336	353	441	463	486	510	536	562	4,312
Building Inspection	Recurring	541	616	521	394	414	434	456	479	503	528	554	582	611	4,956
Code Enforcement/Rental Inspections	Recurring	20	40	144	259	272	286	300	315	331	347	364	383	402	3,258
Public Works/Engineering	Recurring	921	1,106	884	793	833	874	918	1,034	1,086	1,140	1,197	1,257	1,320	10,450
Public Works Maintenance	Recurring	93	97	113	187	196	206	216	227	239	251	263	276	290	2,352
Recreation	Rec & one-time	285	330	393	435	457	480	504	529	555	583	612	643	675	5,471
Parks	Recurring	321	378	350	334	351	368	387	466	489	514	539	566	595	4,609
<b>Department Expenditures:</b>		<b>12,072</b>	<b>12,171</b>	<b>13,227</b>	<b>13,579</b>	<b>14,230</b>	<b>15,217</b>	<b>15,947</b>	<b>17,233</b>	<b>18,312</b>	<b>19,257</b>	<b>20,185</b>	<b>21,477</b>	<b>22,513</b>	<b>173,339</b>
<b>Non-Departmental Expenses</b>															
Other Non-Departmental Expenses	Recurring	341	416	405	486	505	526	547	569	591	615	640	665	692	5,835
Equipment Replacement (exp & reserve)	Recurring	302	280	249	50	100	200	200	250	260	270	280	290	300	2,200
Capital Facilities Mtc & Replacement (exp & reserve)	Recurring	0	0	0	0	25	30	40	50	50	50	50	50	50	395
Interim Needs/Contingency	Recurring	15	11	200	283	297	319	335	362	384	404	423	450	471	3,728
Amount charged to Departments	Recurring	(899)	(909)	(904)	(819)	(928)	(1,075)	(1,121)	(1,231)	(1,286)	(1,339)	(1,393)	(1,455)	(1,513)	(12,160)
<b>Total Non-Department Expend.</b>		<b>(241)</b>	<b>(202)</b>	<b>(50)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2)</b>
<b>Total Expenditures</b>		<b>11,831</b>	<b>11,969</b>	<b>13,177</b>	<b>13,579</b>	<b>14,230</b>	<b>15,217</b>	<b>15,947</b>	<b>17,233</b>	<b>18,312</b>	<b>19,257</b>	<b>20,185</b>	<b>21,477</b>	<b>22,513</b>	<b>173,338</b>
<b>Net General Operating Revenue (Expense)</b>		<b>935</b>		<b>130</b>	<b>285</b>	<b>445</b>	<b>447</b>	<b>609</b>	<b>875</b>	<b>892</b>	<b>1,106</b>	<b>1,420</b>	<b>1,426</b>	<b>1,761</b>	
<b>Transfers and Loans</b>															
Transfers to Active Roadway Maintenance Programs	recurring	(129)	(43)	(44)	(100)	(125)	(125)	(175)	(275)	(300)	(375)	(475)	(475)	(575)	(3,000)
Transfer to Street Maintenance Reserve Fund	recurring				(75)	(100)	(125)	(175)	(275)	(275)	(350)	(450)	(475)	(575)	(2,875)
Transfers to Main Street Fund	recurring	(28)	(25)	(25)	(100)	(125)	(125)	(175)	(275)	(300)	(375)	(475)	(475)	(575)	(3,000)
Transfers to General Capital Projects Fund	one-time		0	0	0	0	0	0	0	0	0	0	0	0	0
Loans to Public Facilities Fee Fund/Repayments	one-time		(75)	(75)	(74)	(87)	(54)	(54)	80	80	80	29	0	0	0
<b>Total Transfers</b>		<b>(157)</b>	<b>(143)</b>	<b>(144)</b>	<b>(349)</b>	<b>(437)</b>	<b>(429)</b>	<b>(579)</b>	<b>(745)</b>	<b>(795)</b>	<b>(1,020)</b>	<b>(1,371)</b>	<b>(1,425)</b>	<b>(1,725)</b>	<b>(8,875)</b>
<b>Use of Fund Balance</b>															
For General Fund One Time uses	one-time		(224)	(90)	(935)										
Transfer to General Capital Projects Fund	one-time		0	(272)	(1,065)										
Economic Development Loans	one-time			(400)	400										
Anticipated Sales Tax Allocation Correction	one-time			(45)	(135)										
<b>Total Net Sources (Uses) of Funds</b>		<b>778</b>	<b>1,939</b>	<b>(821)</b>	<b>(1,799)</b>	<b>8</b>	<b>18</b>	<b>30</b>	<b>130</b>	<b>97</b>	<b>86</b>	<b>49</b>	<b>1</b>	<b>36</b>	

Goal of Funding Reserve for Roadway mtc by June 30, 2018 will require ~\$4.0 million in additional one time funds to get to fully funded amt of \$4.5 million; or a portion of the Radback recurring funds if/when those revenues begin.

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<b>Summary of Recurring and One-Time Amounts</b>															
<b>Recurring Activities Summary</b>															
Revenues		12,686	13,781	13,293	13,850	14,674	15,664	16,556	18,107	19,203	20,363	21,605	22,903	24,274	
Expenditures/ Including Transfers and Loans		11,870	12,016	13,232	13,840	14,580	15,592	16,472	18,058	19,187	20,357	21,585	22,902	24,238	
Revenues over (under) Expenditures		816	1,765	61	10	95	72	84	50	17	6	20	1	36	
<b>One-Time Activities Summary</b>															
Revenues		80	494	14	414	0	0	0	80	80	80	29	0	0	
Expenditures/ Including Transfers and Loans		118	96	896	2,223	87	54	54	0	0	0	0	0	0	
Revenues over (under) Expenditures		(38)	398	(882)	(1,809)	(87)	(54)	(54)	80	80	80	29	0	0	
<b>Total Recurring and One-Time</b>		<b>778</b>	<b>2,163</b>	<b>(821)</b>	<b>(1,799)</b>	<b>8</b>	<b>18</b>	<b>30</b>	<b>130</b>	<b>97</b>	<b>86</b>	<b>49</b>	<b>1</b>	<b>36</b>	
														<b>Total 14/15-23/24</b>	
<b>Assigned Revenues/Police</b>															
State COPS Grant (SLESF)	one-time	203	114	100	100	100	100	100	100	100	100	100	100	100	1,000
P-6 Police Services Assessments	Recurring	2,574	2,857	3,032	3,308	3,583	3,896	4,228	4,637	5,120	5,636	6,189	6,780	7,395	50,772
School Resource Officer Grant	one-time	55	55	55	55	55	55	55	55	55	55	55	55	55	550
Police Equip./Traffic Grants	one-time														0
<b>Subtotal Assigned Police Revenues</b>		<b>2,832</b>	<b>3,026</b>	<b>3,187</b>	<b>3,463</b>	<b>3,738</b>	<b>4,051</b>	<b>4,383</b>	<b>4,792</b>	<b>5,275</b>	<b>5,791</b>	<b>6,344</b>	<b>6,935</b>	<b>7,550</b>	<b>52,322</b>
														180	
<b>Restricted Police Expenditures</b>															
State COPS Grant (SLESF)	one-time	203	114	100	100	100	100	100	100	100	100	100	100	100	1,000
P-6 Supported Police Services	Recurring	2,574	2,857	3,032	3,308	3,583	3,896	4,228	4,637	5,120	5,636	6,189	6,780	7,395	50,772
School Resource Officer Grant	one-time	55	55	55	55	55	55	55	55	55	55	55	55	55	550
Police Equip./Traffic Grants	one-time														0
<b>Subtotal Restricted Police Expenditures</b>		<b>2,832</b>	<b>3,026</b>	<b>3,187</b>	<b>3,463</b>	<b>3,738</b>	<b>4,051</b>	<b>4,383</b>	<b>4,792</b>	<b>5,275</b>	<b>5,791</b>	<b>6,344</b>	<b>6,935</b>	<b>7,550</b>	<b>52,322</b>
														180	
<b>Rollover Balances*</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>Parks, Landscaping &amp; Lighting Revenues</b>															
Community Parks	Recurring	1,032	1,115	1,090	1,068	1,129	1,196	1,264	1,345	1,427	1,511	1,597	1,684	1,773	13,995
<i>Loan from General Fund, if necessary</i>	<i>one-time</i>														0
Street Lighting	Recurring	197	201	199	207	216	227	237	250	263	275	288	301	314	2,578
<i>Transfer in from Gas Tax Fund</i>	<i>one-time</i>	199	162	178	121	144	151	159	165	172	180	189	199	211	1,691
Neighborhood Parks	Recurring	1,848	1,908	1,917	1,933	2,028	2,130	2,235	2,354	2,476	2,602	2,731	2,865	3,002	24,356
<b>Total Parks, Landscaping &amp; Lighting Revenues</b>		<b>3,276</b>	<b>3,386</b>	<b>3,384</b>	<b>3,329</b>	<b>3,518</b>	<b>3,704</b>	<b>3,895</b>	<b>4,113</b>	<b>4,338</b>	<b>4,568</b>	<b>4,805</b>	<b>5,049</b>	<b>5,300</b>	<b>42,620</b>
<b>Parks, Landscaping &amp; Lighting Expenditures</b>															
Community Parks	Recurring	800	818	961	869	912	1,058	1,111	1,167	1,225	1,286	1,350	1,418	1,489	11,885
<i>Repay General Fund Loans</i>	<i>one-time</i>	0	0	33	50	22									72
Street Lighting	Recurring	369	348	376	328	344	362	380	399	419	440	462	485	509	4,126
Neighborhood Parks	Recurring	1,396	1,640	1,675	1,778	1,867	2,060	2,163	2,271	2,385	2,504	2,629	2,761	2,899	23,318
<b>Total Parks, Landscaping &amp; Lighting Expenditures</b>		<b>2,565</b>	<b>2,806</b>	<b>3,045</b>	<b>3,025</b>	<b>3,146</b>	<b>3,480</b>	<b>3,654</b>	<b>3,837</b>	<b>4,028</b>	<b>4,230</b>	<b>4,441</b>	<b>4,663</b>	<b>4,897</b>	<b>39,401</b>
<b>Rollover Balances</b>															
<b>Community Parks (Including Loans &amp; Reserves)</b>		658	955	1,051	820	1,015	1,153	1,306	1,485	1,687	1,912	2,159	2,425	2,709	
<b>Street Lighting (Including Reserves)</b>		134	149	150	150	166	182	198	214	230	246	262	278	294	
<b>Neighborhood Parks (Including Reserves)</b>		4,407	4,675	4,917	5,452	5,613	5,683	5,755	5,837	5,928	6,026	6,127	6,231	6,334	
<b>Roadway Maintenance Revenues</b>															
Gas Tax Revenues	Recurring	1,013	835	1,066	921	967	1,015	1,066	1,119	1,175	1,234	1,296	1,361	1,429	11,584
Measure J Revenues	Recurring	423	913	482	513	539	566	594	624	655	687	722	758	796	6,452
Transfers in from the General Fund for Current Capital Projects		128	68	44	895	250	250	350	550	600	750	950	950	1,150	6,695
General Fund Transfers to the Street Maintenance Reserve Fund					75	100	125	175	275	275	350	450	475	575	
Streets Related Grants					1,029										
<b>Total Roadway Maintenance Revenues</b>		<b>1,564</b>	<b>1,816</b>	<b>1,592</b>	<b>3,433</b>	<b>1,856</b>	<b>1,956</b>	<b>2,185</b>	<b>2,568</b>	<b>2,705</b>	<b>3,022</b>	<b>3,418</b>	<b>3,544</b>	<b>3,950</b>	<b>24,732</b>
<b>Roadway Maintenance Expenditures</b>															
Gas Tax Expenditures for roadway repairs & maintenance	Recurring	593	303	399	464	523	614	657	705	1,003	1,054	1,107	1,161	1,218	8,507
<i>Transfer to Street Lighting Fund</i>	<i>one-time</i>	(199)	(162)	(178)	(121)	(144)	(151)	(159)	(165)	(172)	(180)	(189)	(199)	(211)	(1,691)
<i>Used for Capital Projects (for new or expanded roadways)</i>	<i>one-time</i>	(407)	(308)	(495)	(318)	(300)	(250)	(250)	(250)						(1,368)
Measure J Expenditures for roadway repairs & maintenance	Recurring	682	72	136	89	314	341	369	399	655	687	722	758	796	5,128
<i>Used for Capital Projects (for new or expanded roadways)</i>	<i>one-time</i>	(597)	(417)	(395)	(550)	(225)	(225)	(225)	(225)						(1,450)
Use of General Fund Transfers	<i>one-time</i>	128	358	44	2,349	250	250	350	550	600	750	950	950	1,150	8,149
Use of Street Maintenance Reserves					0	0	300	0	300	400	400	450	475	575	
<b>Total Roadway Maintenance Expenditures &amp; Transfers</b>		<b>2,606</b>	<b>1,620</b>	<b>1,647</b>	<b>3,891</b>	<b>1,756</b>	<b>2,131</b>	<b>2,010</b>	<b>2,593</b>	<b>2,830</b>	<b>3,072</b>	<b>3,418</b>	<b>3,544</b>	<b>3,950</b>	<b>26,294</b>
<b>Rollover Balances</b>		<b>1,257</b>	<b>1,453</b>	<b>1,398</b>	<b>940</b>	<b>1,040</b>	<b>865</b>	<b>1,040</b>	<b>1,015</b>	<b>890</b>	<b>840</b>	<b>840</b>	<b>840</b>	<b>840</b>	

City of Oakley  
10 Year Plan  
For Inclusion in the  
FY 2014-15  
City Budget

Description	General Character	(Dollars in Thousands)													
		Actual 11/12	Actual 12/13	Projected 13/14	Proposed 14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	Total 14/15-23/24
<b>Drainage and Stormwater Revenues</b>															
Community Facilities District Assessments	Recurring	280	285	252	252	260	267	275	284	292	301	310	319	329	2,889
Stormwater Assessments	Recurring	386	485	462	461	475	489	504	519	534	550	567	584	602	5,285
<b>Total Drainage and Stormwater Revenues</b>		<b>666</b>	<b>770</b>	<b>714</b>	<b>713</b>	<b>734</b>	<b>756</b>	<b>779</b>	<b>802</b>	<b>827</b>	<b>851</b>	<b>877</b>	<b>903</b>	<b>930</b>	<b>8,174</b>
<b>Drainage and Stormwater Expenditures</b>															
Community Facilities District Drainage Maintenance	Recurring	135	109	271	514	260	267	275	284	292	301	310	319	329	3,151
Stormwater Program Expenditures	Recurring	264	378	457	607	475	489	504	519	534	550	567	584	602	5,431
<b>Total Drainage and Stormwater Expenditures</b>		<b>399</b>	<b>487</b>	<b>728</b>	<b>1,121</b>	<b>734</b>	<b>756</b>	<b>779</b>	<b>802</b>	<b>827</b>	<b>851</b>	<b>877</b>	<b>903</b>	<b>930</b>	<b>8,582</b>
<b>Rollover Balances</b>		<b>2,151</b>	<b>2,434</b>	<b>2,420</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	<b>2,012</b>	
<b>Other Grant Revenues</b>															
Recycling Grant	one-time	14	9	15	15	0	0	0	0	0	0	0	0	0	15
Oakley Welcoming (You+Me=We)	one-time	58	66	83	67	0	0	0	0	0	0	0	0	0	67
Recreation Grants (Misc)	one-time	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Vesper Grant</i>	one-time	22	32	28	21	0	0	0	0	0	0	0	0	0	21
Urban Forestry Grant		0	0	22	0	0	0	0	0	0	0	0	0	0	0
<b>Total Other Grant Revenues</b>		<b>94</b>	<b>107</b>	<b>148</b>	<b>103</b>	<b>0</b>	<b>103</b>								
<b>Other Grant Expenditures</b>															
Recycling Grant	one-time	14	9	15	15	0	0	0	0	0	0	0	0	0	15
Oakley Welcoming (You+Me=We)	one-time	58	66	83	67	0	0	0	0	0	0	0	0	0	67
Recreation Grants (Misc)	one-time	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Vesper Grant</i>	one-time	22	32	28	21	0	0	0	0	0	0	0	0	0	21
Urban Forestry Grant		0	0	22	0	0	0	0	0	0	0	0	0	0	0
<b>Total Other Grant Expenditures</b>		<b>94</b>	<b>107</b>	<b>148</b>	<b>103</b>	<b>0</b>	<b>103</b>								
<b>Rollover Balances</b>															
Recycling Grant		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Oakley Welcoming (You+Me=We)		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recreation Grants		0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Vesper Grant</i>		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Urban Forestry Grant		0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Qualifying Capital Projects</b>	<i>recurring</i>	0	0	0	0	0	0	0	0	0	0	0	0	0	0

**Long-Term Analysis of General Fund Fund Balances**

<b>Restricted Fund Balances:</b>														
For Dutch Slough	559	559	559	559	559	559	559	559	559	559	559	559	559	559
For Loans/Interfund Advances Receivable	833	1,051	1,364	973	1,023	1,062	1,101	1,006	911	816	772	757	742	
Receivable for State Prop 1A Loan	429	0												
For Termination Payouts	75	81	100	125	125	125	125	125	125	125	125	125	125	
Land Held for Resale (3)	1,998	2,222	2,222	2,222	2,222	2,222	2,222	2,222	2,222	2,222	2,222	2,222	2,222	
Funds held for dispute resolution (4)		1,575	1,575											
<b>Unrestricted Fund Balances</b>	5,255	5,501	4,709	2,950	2,995	3,028	3,073	3,218	3,330	3,431	3,495	3,511	3,562	
as a % of the Next Year's General Fund Expenditures			34%	20%	19%	18%	17%	17%	16%	16%	15%	14%		

- (1) Fund balances are affected by both operations as shown in the 10 Year Plan Projections above and from the repayment of interfund and other loans.  
(2) For the purposes of this analysis, the repayment of interfund loans is planned to occur as soon as practicable.  
(3) For the purposes of this analysis, the land held for resale is acknowledged but the proceeds of sale is not relied upon. A portion of the property is currently in contract to be sold.  
(4) Funds held for dispute resolution are expected to be used by the end of FY 14/15.

**Definition of Changes and Assumptions for 15/16 and thereafter**

**General Purpose Revenues**

Property tax and Property Tax in Lieu reflects growth of 5%.  
Transfer taxes reflect 5% per year in growth.  
Sales Tax reflects annual growth of 5%.  
TOT and Business License Tax reflect annual growth of 5%.  
Franchise Fees reflect increases anticipated from the new Solid Waste Franchise Agreement and annual growth of 5%.  
Traffic Fines reflect annual growth of 5%.  
Interest Income is expected to rise as interest rates rise, but are estimated at low levels to maintain conservatism.  
P-6 revenue growth is based on projected subdivision activity; and annual growth in per Officer costs charged by the County are projected at 5% per year.  
Fee/Reimbursement Revenues based on projected activity; Interfund Cost Recoveries are projected to grow 5% per year.

**Departmental Expenditures**

Administrative Departmental expenses include growth of 5% each year.  
Police expenses allow for growth of 5% each year with plans to add one officer approximately every three years to maintain current staffing ratios.  
Recreation expenses include growth of 5% per year.  
Public Works/Engineering and Planning are projected to grow 5% per year.  
Building/Plan Check, after adjusting for bringing operations in-house, is projected to grow 5% per year.

**Non-Departmental Expenditures**

Other Non-Departmental Expenses are estimated to grow 5% each year.  
Contributions to the Equipment Replacement Reserve Fund have been temporarily reduced in order to maintain a balanced operating budget. Contributions to the reserve fund will be restored as funds become available.  
Until then, the reserve will be used to replace existing equipment as long as balances remain available.  
The Facilities Maintenance and Replacement (exp & reserve) costs are included to provide for unfunded expenses anticipated in the upcoming 5 years, as needed.  
The General Fund Contingency is approximately 2% of General Fund proposed operating expenses.  
The General Fund Contingency is intended to be used for special projects/demands and remains separate from Fund Balances that act as reserves for economic uncertainties.  
The amount charged to Departments accounts for the fact that non-departmental costs are allocated and thus already included in the departmental expenditures.

**Transfers and Loans**

*Where included, transfers to Roadway Maintenance Programs reflect the ongoing need to augment street maintenance with General Fund transfers.*  
*Where included, transfers to fund the Streets Maintenance Reserve Fund are set aside during good times so that maintenance activities can occur when appropriate and sustained during recessionary periods.*  
*Where included, transfers to the Main Street Fund reflect the ongoing need to fund the maintenance and enhancement of its major gateways and arterials.*  
*Loans to Community Parks for current operations are included as necessary to cover community park shortfalls until assessments are sufficient to balance the budget.*

**Use of Fund Balance Reserves**

*Release and use of Dutch Slough Reserves. The City has reserves of approximately \$559,000 for Dutch Slough parks. This line will show when amounts are thought to be appropriated.*

**Assigned Revenues**

P-6 revenues are projected to grow with development and per officer costs: New Development is now projected at 180 units in 14/15 and 15/16, 200 units in 16/17 and 17/18, and 250 per year thereafter.  
The growth in officer costs is being projected at 9% for 14/15, and 5% per year thereafter.  
Parks revenues are estimated to grow with development and include adjustments of 3% each year for inflation on those portions subject to inflation factors.  
Roadway Maintenance revenues are estimated to grow with development, and when possible will include additional transfers from the General Fund.  
Transfers of Gas Tax funds to Street Lighting are shown to continue, even with development. This largely is a reflection of the expectation that utility costs will grow faster than the assessment.  
Transfers of Gas Tax and Measure J revenues to capital projects are shown only to the extent reflected in the current Capital Improvement Plan, and afterwards are discontinued. This reflects the expectation that 5 years from now, more funds will need to be available for street maintenance and less for capital improvements.  
Drainage and Stormwater assessment revenues are projected to grow 3% per year.

**Assigned Expenditures**

Community Parks expenditures are limited to growth of 5% per year in order to continue repaying the General Fund loan and adequately funding its Capital Asset Lifecycle Replacement Reserves.  
As more of our community parks are at least several years old, starting in 16/17, an additional amount has been added to each year for the use of equipment replacement reserves.  
Street Lighting expenditures are estimated to grow at 5% annually to reflect increased costs from CPI and development.  
Neighborhood Parks and Landscape Maintenance revenues are projected to be spent in the year received, after funding replacement reserves, as appropriate.  
As more of our neighborhood parks are at least several years old, starting in 16/17, an additional amount has been added to each year for the use of equipment replacement reserves.  
Other than maintaining a small fund balance for cash flow purposes, Gas Tax and Measure C funds are projected to be spent in full in the year received.  
Other than maintaining a small fund balance for cash flow purposes, Drainage and Stormwater funds are projected to be spent in full in the year received.

**Grants**

Grants are not included in the budget until actually approved by the Grantor, and accordingly are not projected beyond the current year.